

## NEXTEQ PLC

(the "Company")

### TERMS OF REFERENCE OF THE AUDIT AND RISK COMMITTEE OF THE BOARD OF DIRECTORS

#### 1. CONSTITUTION AND AUTHORITY

1.1 The Committee has been established by the board of Directors of the Company ("**Board**") under article 81 of the Company's Articles of Association and in accordance with the Quoted Companies Alliance's Corporate Governance Code.

1.2 The Committee is authorised to investigate and undertake any activity within these terms of reference. It is authorised to seek any information it properly requires in order to perform its duties from any employee of the Company or any subsidiary undertaking of the Company ("**Group**"). All such employees are directed to co-operate with any such request made by the Committee.

1.3 If the Committee considers it necessary so to do, it is authorised to obtain appropriate external professional advice including, without limitation, legal and accounting advice to assist it in the performance of its duties, to secure the services of outsiders with relevant experience and expertise. The cost of obtaining such advice or services shall be borne by the Company within such limits as may be authorised by the Board from time to time.

1.4 Each member of the Committee shall disclose to the Committee:

1.4.1 any personal, financial or other interest in any matter to be decided by the Committee; or

1.4.2 any potential conflict of interest arising from a cross-directorship or otherwise; and

any such member shall abstain from voting on resolutions of the Committee in relation to which such interest exists and from participating in the discussions concerning such resolutions and (if so required by the Board) shall resign from the Committee.

#### 2. COMPOSITION AND MEETINGS

2.1 The Committee shall be appointed by the Board in consultation with the Chair of the Audit & Risk Committee and shall comprise at least two members, which may include the Chair of the Board. The Chair of the Board may be a member of the Committee. The majority of the Committee shall be independent non-executive directors, one of whom shall have recent and relevant experience working with financial and accounting matters. The

Committee as a whole shall have competence relevant to the section in which the Company operates.

- 2.2 The Chair of the Committee, shall be appointed by the Board. Except where they have a personal interest, in the event of an equality of votes, the Chair of the Committee shall have a second or casting vote. In the absence of the Chair or any appointed deputy, the remaining members present shall elect one of their number to chair the meeting.
- 2.3 The Company Secretary or his or her nominee shall be secretary of the Committee.
- 2.4 Members of the Committee shall be appointed for a period of up to three years, which may be extended for further periods of up to three years, provided that the relevant Member continues to meet the criteria for membership of the Committee.
- 2.5 The Committee shall meet not less than three times in each financial reporting year and at such other times as the Chair of the Committee or the external auditors (if they so consider it necessary) shall require. Any member of the Committee or the secretary may at any time convene a meeting of the Committee. If they consider that one is necessary, the Company's external auditors ("**external auditors**") may at any time request a meeting of the Committee.
- 2.6 The Secretary of the Committee shall circulate a notice of any meeting of the Committee confirming the venue, time and date of the meeting and enclosing the agenda of business to be covered at the meeting not less than five working days before each meeting of the Committee, to all members of the Committee and the external auditors. Supporting papers shall be sent to members of the Committee and to other attendees as appropriate at the same time.
- 2.7 The quorum for any meeting of the Committee shall be two.
- 2.8 Meetings may be held by telephone or using video conferencing facilities.
- 2.9 Care should be taken to minimise the risk of any conflict of interest that might be seen to give rise to an unacceptable influence.
- 2.10 The Committee may ask the Chair of the Board, Chief Executive Officer, Chief Financial Officer, other directors, and where relevant other members of the executive team to attend meetings either regularly or by invitation, but such persons have no right of attendance.
- 2.11 A representative of the external auditors should normally attend all meetings of the Committee.
- 2.12 The Committee Chair shall review membership of the Committee annually, as part of the annual performance evaluation of the Committee.

### 3. DUTIES

The Committee should carry out the duties set out below for the parent company, major subsidiary undertakings and the group as a whole, as appropriate.

#### 3.1 Risk Management Systems and Internal Control

The Committee shall:

##### 3.1.1 Risk assessment and management

- 3.1.1.1 on behalf of the Board (which retains overall responsibility for risk management), review and monitor the Company's risk register and risk management framework on a continuous basis review their appropriateness and effectiveness;
- 3.1.1.2 consider the appropriate risk appetite for the Company across all major activities, taking into account the overall strategy of the Company, its future plans and other internal information, as well as the external environment, including economic, political and industry information;
- 3.1.1.3 oversee and advise the Board and Remuneration Committee on how the remuneration of executives shapes their view of risk;
- 3.1.1.4 on an annual basis, ensure that a robust assessment of the emerging and principal risks facing the Company has been undertaken (including those risks that would threaten its business model, future performance, solvency or liquidity and reputation), that procedures are in place to identify emerging risks and provide advice on the management and mitigation of those risks.
- 3.1.1.5 oversee the current and prospective risks faced by the Company and its strategy in relation to future risks;
- 3.1.1.6 ensure that risk management is properly considered in Board decisions;
- 3.1.1.7 review the methodology for reporting risk to the Board;
- 3.1.1.8 set triggers for reporting and escalation of significant emerging risks which may be critical to the Company and assess the Company's ability to manage new risks;
- 3.1.1.9 consider whether risks have been properly considered in relation to all major transactions, as defined by the Board, by the Company, including but not limited to mergers and acquisitions, disposals, joint ventures, significant expenditure on property, plant and equipment and material multi-year service contracts. This should involve consideration of whether all due diligence and/or procurement processes have been carried out, including obtaining external advice, as well as an assessment of whether the transaction meets the Company's risk appetite criteria and the implications for future risk tolerance; and
- 3.1.1.10 review all material adverse crystallisation of risks, including those involving breaches of the Company's procedures, carrying out root cause analysis and introducing lessons learned into the risk management framework.

##### 3.1.2 Internal controls

- 3.1.2.1 review the Company's internal financial controls and internal control systems and, at least annually, carry out a review of their effectiveness.

### 3.2 **Whistleblowing**

The Committee shall:

- 3.2.1 review the Company's arrangements for its employees, contractors and external parties to raise concerns, in confidence, about possible wrongdoing in financial reporting or other matters. The Committee shall ensure that these arrangements allow proportionate and independent investigation of such matters and appropriate follow up action;
- 3.2.2 review the Company's procedure for detecting fraud; and
- 3.2.3 review the Company's systems and controls for the prevention of bribery and receive reports on non-compliance.

### 3.3 **External Audit**

The Committee shall:

- 3.3.1 consider and make recommendations to the Board to be put to shareholders for approval at the AGM as regards the appointment, re-appointment and removal of the Company's external auditors;
- 3.3.2 oversee the selection process for new auditors and if an auditor resigns the Committee shall investigate the issues leading to this and decide whether any action is required;
- 3.3.3 oversee the relationship with the external auditor including (but not limited to):
  - 3.3.3.1 approval of their remuneration, whether fees for audit or non audit services and that the level of fees is appropriate to enable an adequate audit to be conducted;
  - 3.3.3.2 approval of their terms of engagement, including any engagement letter issued at the start of each audit and the scope of the audit;
  - 3.3.3.3 assessing annually their independence and objectivity taking into account relevant UK professional and regulatory requirements, the Financial Reporting Standard's Revised Ethical Standard 2019 (Ethical Standard) and the relationship with the auditor as a whole, including the provision of any non-audit services;
  - 3.3.3.4 satisfying itself that there are no relationships (such as family, employment, investment, financial or business) between the auditor and the company (other than in the ordinary course of business);

- 3.3.3.5 agreeing with the Board a policy on the employment of former employees of the Company's auditor, taking into account the Ethical Standard and legal requirements, then monitoring the implementation of this policy;
  - 3.3.3.6 monitoring the auditor's compliance with relevant professional guidance and the Ethical Standard on the rotation of audit partners, the level of fees paid by the Company compared to the overall fee income of the firm, office and partner and other related requirements; and
  - 3.3.3.7 assessing annually their qualifications, expertise and resources and the effectiveness of the audit process which shall include a report from the external auditor on their own internal quality procedures;
- 3.3.4 meet regularly with the external auditor, including once at the planning stage before the audit and once after the audit at the reporting stage. The Committee shall meet the external auditor at least once a year, without management being present, to discuss their remit and any issues arising from the audit;
- 3.3.5 review and approve the annual audit plan and ensure that it is consistent with the scope of the audit engagement;
- 3.3.6 review the findings of the audit with the external auditor. This shall include but not be limited to, the following:
- 3.3.6.1 a discussion of any major issues which arose during the audit,
  - 3.3.6.2 any accounting and audit judgements, and
  - 3.3.6.3 levels of errors identified during the audit.

#### 3.4 **Financial Reporting**

The Committee shall:

- 3.4.1 monitor the integrity of the financial statements of the Company, including its annual and interim reports, preliminary results' announcements and any other formal announcement relating to its financial performance, reviewing significant financial reporting issues and judgements which they contain. The Committee shall also review summary financial statements, significant financial returns to regulators and any financial information contained in certain other documents, such as announcements of a price sensitive nature;
- 3.4.2 review and challenge where necessary:
  - 3.4.2.1 the consistency of, and any changes to, accounting policies both on a year on year basis and across the Company/Group;

- 3.4.2.2 the methods used to account for significant or unusual transactions where different approaches are possible;
  - 3.4.2.3 whether the Company has followed appropriate accounting standards and made appropriate estimates and judgements, taking into account the views of the external auditor;
  - 3.4.2.4 the clarity of disclosure in the Company's financial reports and the context in which statements are made; and
  - 3.4.2.5 all material information presented with the financial statements, including the information in the strategic report and the corporate governance statement (insofar as it relates to the audit and risk management);
- 3.4.3 review the annual financial statements of all pension funds where not reviewed by the Board as a whole.

### 3.5 Reporting Responsibilities

- 3.5.1 The Committee Chair shall report formally to the Board on its proceedings after each meeting on all matters within its duties and responsibilities.
- 3.5.2 The Committee shall make whatever recommendations to the Board it deems appropriate on any area within its remit where action or improvement is needed.
- 3.5.3 The Committee shall compile a report to shareholders on its activities to be included in the company's Annual Report.

### 3.6 Other Matters

The Committee shall:

- 3.6.1 have access to sufficient resources in order to carry out its duties, including access to the Company Secretary for assistance as required;
- 3.6.2 be provided with appropriate and timely training, both in the form of an induction programme for new members and on an ongoing basis for all members;
- 3.6.3 give due consideration to laws and regulations, the provisions and recommendations of the Quoted Companies Alliance's Corporate Governance Code as well as the UK Corporate Governance Code and the requirements of the London Stock Exchange plc (the AIM Market) as appropriate;
- 3.6.4 be responsible for co-ordination of the external auditors;

- 3.6.5 oversee any investigation of activities which are within its terms of reference and act as a court of the last resort;
- 3.6.6 at least once a year, review its own performance, constitution and terms of reference to ensure it is operating at maximum effectiveness and recommend any changes it considers necessary to the Board for approval; and
- 3.6.7 consider such other matters as may be requested by the Board.

**4. ANNUAL GENERAL MEETING**

The Chair of the Committee shall attend each annual general meeting and be available to answer shareholders' questions. In addition, the Committee Chair should seek engagement with shareholders on significant matters related to the Committee's areas of responsibility.

**5. MINUTES OF MEETINGS**

- 5.1 The Secretary of the Committee shall minute the proceedings and resolutions of all the Committee meetings, including the names of those present and in attendance.
- 5.2 The Secretary shall circulate the minutes of Committee meetings to all members of the Committee and the external auditors and to the Chair of the Board and make them available on request to other members of the Board.

**Adopted at the meeting of the Board held on 27 February 2025**